Presented March 16, 2021

Social Circle Regular Meeting of Mayor and Council Recommended FY2021/22 – FY25/26 Capital Improvement Plan

CIP Presentation

Work Session Input from Boards & Commissions

Work Session Input from Department Heads

Recommended Capital Improvement Plan

Work Session on Key Operating Budget Issues

Public Comment on Capital Improvement Plan

Recommended Operating Budget Presentation

Operating Budget Work Session

Operating Budget Public Hearing

Work Session And Mil Rate Public Hearing

Mil Rate and Budget Public Hearings

March 4, 2021

March 4, 2021

March 16, 2021

April 1, 2021

April 20, 2021

April 20, 2021

May 6, 2021

May 18, 2021

June 3, 2021

June 15, 2021

Capital Improvements Plan as compared to Operating Budget

Operating Budget

• Expenditures which are repeated annually- i.e. personnel costs, utility costs, fuel costs, supplies for typical services

Capital Improvements

• Typically one time, or not annual, expenditures, which are new facilities, infrastructure improvements, or equipment

Capital Improvement Plan

- By Fund
 - SPLOST Fund
 - General Fund
 - Water and Sewer Fund
 - Gas Fund
- Capital Needs Based Upon
 - Comprehensive Plan
 - Mayor & Council Input & Strategic Goals
 - Water and Sewer and Gas Master Plans
 - Department Head Operational and Regulatory Insights
 - Boards & Commissions Input
 - Citizen Input

2019-2025 SPLOST

| Use of Funds | Allocation | Expended or Committed (through FY 20/21) | | Remaining |
|------------------------------|---------------------|------------------------------------------------|-----------|--------------------|
| Transportation | \$1,000,000 | | \$697,862 | \$302,138 |
| Public Safety | \$ 385,000 | \$275,353 | | \$109,647 |
| Building Upgrades | \$ 250,000 | \$ 65,000 | | \$185,000 |
| Parks & Recreation | \$ 100,000 | \$50,000 | | \$50,000 |
| Water & Sewer Infrastructure | <u>\$ 1,160,868</u> | | | <u>\$1,160,868</u> |
| Total | \$ 2, 895,868 | \$1,088,215 | | \$1,807,653 |

SPLOST Projects

| SPLOST | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|----------------------------------------------------|-----------|---------|---------|---------|---------|
| Transportation | | | | | |
| Sidewalk Rehabilitation | | 145,000 | | | |
| LMIG Match | 34,000 | 36,000 | | | |
| Roadway Drainage Improvements | 30,000 | 30,000 | 27,138 | | |
| Public Safety | | | | | |
| Police Car Replacements | 35,000 | | 35,000 | 35,000 | |
| Building Upgrades | | | | | |
| City Hall Roof & Alarm & Cameras& storage shed | 90,000 | | | | |
| Welcome Center Roof, Window, & Drng Repairs | 45,000 | | | | |
| Council Chamber Improvement & PD Generator Replcmt | | 50,000 | | | |
| PW lot storage sheds | | | 20,000 | | |
| Recreation | | | | | |
| Trail Project (Burk's Field Park?) | | | | 50,000 | |
| Water & Sewer Infrastructure | | | | | |
| Goodyear Interceptor | 211,654 | | | | |
| Brookstone Interceptor | 122,624 | | | | |
| CDBG Match - Mill Village | 500,000 | | | | |
| alley sewer (Dogwood, Adams, Sycamore, Hickory) | | | 326,582 | | |
| Total | 1,068,278 | 261,000 | 408720 | 85000 | |
| | | | | | |

General Fund - Challenges

- General Fund Revenue increases over projections this year are due to increases in sales tax (LOST) and Building Permits.
- No Millage Rate Increase Included in Projections
- PILOT from Utility Funds *included at current rates*, they support lower millage rates
- Property Tax and Franchise Revenues are increasing, but at same rate as Operational Expenses, thus PILOT from Utility Funds must continue to sustain current General Fund level of services
- General Fund Balance is near target levels.
- Therefore, GF Capital Projects funding is *prioritized to Equipment Replacement Schedule*
- The balance of requested and needed projects are Deferred

General Fund

| Fiscal Year | 2 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------------------------|----------------|---------|---------|---------|---------|---------|
| | | | | | | |
| Deputy Fire Chief Vehicle | 2008 Ford | 40,000 | | | | |
| Scott Airbags | | | 12000 | | | |
| Vehicle Replacements | | | | | | |
| Police CIS Sgt | | 35,000 | | | | |
| Brush & Leaf Truck-350 | 2017 Dodge | 50,500 | | | | |
| Mowing Crew Truck-250 Extended | 2008 Ford | 30,000 | | | | |
| Cemetery Crew Truck - 150 | 2006 Ford | 25,000 | | | | |
| Brush & Leaf Truck-350 | 2015 Ford-NG | | 50,500 | | | |
| City Manager Vehicle | 2016 Ford | | 30,000 | | | |
| Fire Chief Vehicle | 2013 Ford | | | 40,000 | | |
| Police Patrol Sgt | 2016 Dodge Ch | | | 45,000 | | |
| Police Patrol | 2016 Dodge Ch | | | 30,000 | | |
| Police Patrol- K9 | 2018 Ford Expl | | | | 45,000 |) |
| Police | 2018 Chev Col. | | | | 40,000 |) |
| Police Patrol | 2018 Dodge Ch | | | | 30,000 |) |
| Police Patrol | 2018 Dodge Ch | | | | 30,000 |) |
| Bandit Model 990XP Chipper | | | | | 30,000 |) |
| Scag Giant-Vac Leaf Vac | | | | | 30,000 |) |
| Police Patrol - | 2019 Dodge Ch | | | | | 35,000 |
| Police Patrol | 2019 Dodge Ch | | | | | 35,000 |
| GF Total | | 180,500 | 92,500 | 115000 | 205,000 | 70000 |

Deferred General Fund Projects

| Fund | Project | Deferred Needs |
|---------|------------------------------------------------------------------------------------------------------------------|----------------|
| GENERAL | Wayfinding Signage, City Welcome Signage & Landscaping | \$150,000 |
| | Roadway Widening Paving, Marking, & Drainage Improvements | \$1,250,000 |
| | Heritage Park Well Building Replacement | 5,000 |
| | Roundabouts at Social Circle Parkway | TBD |
| | Watershed & Storm System Mapping & Master Plan | \$100,000 |
| | Sidewalk Rehabilitation and Expansions and trails & greenways | tbd |
| | City Hall and PD Parking Area Repaving & Remarking | Tbd |
| | Park Development and Playground Expansions | tbd |
| FIRE | Platform Ladder Truck | \$1,400,000 |
| | Fire Training Center | 50,000 |
| | Replacement of Stabilization Struts, Thermal Imaging Cameras, Air Monitoring Equip, Lucas Device, Station 6 HVAC | 220,000 |
| POLICE | Police Department Expansion Feasibility Study | \$30,000 |
| | Flashing Crosswalk Lighting (3 sites) | \$75,000 |
| DWNTWN | Downtown Parking Area Construction & Expansions | 250,000 |
| | Phase III Friendship Park, Overhead Banner Display, Downtown WiFi | tbd |
| | Downtown Benches, Trash Cans, Trees, Street Lights, Dally Square | \$150,000 |
| PW | Electronic Gates @ PW Yard & WTP | \$60,000 |

Water & Sewer Fund - Funding for Capital Projects

- Assumption of 2.5% Rate Increase Annually Continuing
- Planned GEFA Borrowing for Capital Projects of Approximately \$2m per year continuing through 5 - year plan
- Reflects awarded CDBG Grant for Mill Village in FY2021/22 and proposed CDBG award for Marco Estates in FY2023/24
- Proposed use of CRC Funds for Capital Projects that increase capacity
- \$18m. WWTP Funding not included pending approval of funding approach.

Water & Sewer Fund

| Water & Sewer Fund | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|------------------------------------------------------------------------|-----------|-----------|---------|---------|-----------|
| S. Cherokee to Spring St Tank 12" WM Repl (CRC Funds) | 420,000 | | | | |
| Walton PS Interceptor (CRC Funds) | 130,736 | | | | |
| Water plant FWP & Elec (2021/22 GEFA) | 1,400,000 | | | | |
| Watermeter Replacements Ph II (2021/22 GEFA) | 500,000 | | | | |
| Brookstone Valve Replacement (2021/22 GEFA) | 100,000 | | | | |
| CDBG Funds - Mill Village (CDBG Grant) | 682,000 | | | | |
| Clover Drive to Windsong Watermain Phase I (CRC) | 225,000 | | | | |
| Waterplant Filter Rehab (2022/23 GEFA) | | 1,200,000 | | | |
| N Cherokee WM Replcmt -Heritage to Ronthor (2022/23 GEFA) | | 650,000 | | | |
| N Cherokee PC Valve at Walton Interconnect (2022/23 GEFA) | | 168,000 | | | |
| Spring St Tank 10" WM Loop (Tank to CSX Bore on E Hightower)(2023/24 G | EFA) | | 350,000 | | |
| Spring St Tank 10" WM Loop (Tank to CSX Bore on E Hightower)(CRC) | | | 300,000 | | |
| N. Cherokee 12" WM Replcmt (Ronthor to RR) (23/24 GEFA) | | | 538,180 | | |
| CDBG Funds - Marco Estates (CDBG Grant PR.) | | | 750,000 | | |
| Match for CDBG - Marco Estates (2023/2024 GEFA) | | | 500,000 | | |
| New Hightower PS (Eliminates Carver, Windsong, Hightower PS's)(GEFA) | | | | | 1,153,879 |
| Sewer Rehabilitation - Ronthor Drive and Fairplay Road (2023/24 GEFA) | | | 611,820 | 493410 | |
| N. Cherokee 12" WM Replcmt (RR to City limits)(2024/25 GEFA) | | | | 385820 | |
| E. Hightower 12" WM Loop (CSX Bore to Standridge Tank (2024/25 GEFA) | | | | 860,000 | |
| Industrial area Sewer Ext. E Hightower to Interceptor (2024/25 GEFA) | | | | 1122636 | |

Water & Sewer Fund (cont.)

| Total | | 3,628,986 | 2288000 | 3360000 | 3046866 | 3686307 |
|-------------------------------------------------------------------|-------------|-----------|---------|---------|---------|---------|
| Water Truck Replacement | 2012 F150 | | | | 35,000 | |
| Crane Truck Replacement | 2011 F550 | | | 80,000 | 25.000 | |
| | | | 40,000 | 90,000 | | |
| Case Backhoe Replacment (50%Water/50% Gas) | 2013 Case | 10,000 | 40,000 | | | |
| Excavator Replacement | 2004 Kubota | · | | | | |
| Sewer Crew Truck Replacment | 2012 f250 | 40,000 | | | | |
| Sewer Work Truck Replacement | 2004 f350 | 40,000 | | | | |
| Fire Hydrants and Valve Replacements | | | 50,000 | 50,000 | 50,000 | 50,000 |
| Galvanized WM Replacements | | | 100,000 | 100,000 | 100,000 | 100,000 |
| Replace PS SCADA with Cellular | | | 80,000 | 80,000 | | |
| Oak Str Sewer (replace common lateral) | | 31,250 | | | | |
| Standridge Valve Repair | | 50,000 | | | | |
| N. Tower Rd Sewer Replacement | | | | | | 92,003 |
| Cannon 8" WM Replacement (Spring to SC Parkway) (2025/26 GEFA) | | | | | | 574,000 |
| Oak Drive 8" WM Replacment (N Cherokee to Willow)(2025/26 GEFA) | | | | | | 392,000 |
| NE Industrial Area PS & Forcemain (Hawkins Academy)(2025/26 GEFA) | | | | | | 896,250 |
| NE Industrial Area PS (Hawkins Academy) (CRC) | | | | | | 428,175 |

Gas Fund Challenges

- Fund Balance meets target
- Fund is financially stable, however significant gas revenue is used to support General Fund
- Funding Available for System Improvements is limited
- Current City residential and commercial gas rates are lowest in the region, rate evaluation is recommended this budget cycle to enable greater investment in Gas System as will be recommended in Gas Master plan

Gas Fund

| Gas Fund | | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|----------------------------------------------|------|---------|---------|---------|---------|---------|
| Complete Radio Read Gas Meter Replacement | | 100,000 | | | | |
| Gas System ATV | | 15,000 | | | | |
| Gas System Extensions & Improvements | | 200,000 | 350,000 | 400,000 | 400,000 | 400,000 |
| Compressor Replacement | | 20,000 | | | | |
| Gas Crew Truck Replacement 2012 | F350 | 40,000 | | | | |
| Ditchwitch Replacement | 2015 | | | | | 35,000 |
| Case Backhoe Replacement (50% Water/50% Gas) | | | 40,000 | | | |
| Total | | 375,000 | 390000 | 400000 | 400000 | 435000 |